August 8, 2019

To the Members of the NRA Board of Directors:

As you may have heard through the news, earlier this week, I filed a class action lawsuit against Wayne LaPierre and the NRA in the United States District Court for the Middle District of Tennessee.

Through this vehicle, the Grassroots movement now has access to the discovery rules of Civil Procedure, so that we can finally get to the bottom of the financial situation, at the NRA.

I try not to read the newspapers concerning the case. However, my friends have brought certain phrases to my attention:

“Dell’Aquila is doing Bloomberg’s work for him”,

“Dell’Aquila is doing Bloomberg’s work for him unknowingly”,

“Dell’Aquila is on Bloomberg’s payroll”,

“Without Wayne, the NRA is doomed”.

I categorically deny that I am working with Mr. Bloomberg, or that we are doing his work.

We are not trying to destroy the NRA, but to the reform it, and make it stronger for the next century.

In my prior letters to the Board, I have implored you to commence an independent audit of the NRA, so that the members of the organization will have the confidence to vigorously fund the NRA during the upcoming election.

It is unfortunate that the litigation against the NRA appears to be snowballing, due to the Board’s failure to take decisive action in connection with this matter. As you are aware, in addition to my lawsuit, there are also investigations into the NRA’s finances being conducted by the Attorney Generals of New York State and the District of Columbia, as well as a preliminary investigation by certain members of Congress. This is not a happy situation! We need to decisively put an end to the core problems, in order to remain relevant in the next decades.

Careful planning and coordination will allow us, we the people, and the voters of the United States, to be the final arbiters of the NRA!
Perhaps you were pondering. . . .

- Why has Mr. LaPierre commenced litigation against its public relations firm, Ackerman McQueen, only after the relevant invoices were paid? Does this make sense?

- Why is the NRA spending money to deny indemnification to our past President, Lt. Col. Oliver North, when the NRA claims they have D & O insurance to cover this expense?

- How is it possible that the NRA has received a certified audit from RSM, LLP, when there are issues as to whether the NRA’s vendors have provided satisfactory documentation of expenses?

- And, if there are questions concerning the RSM audit, why is it that the Board refuses to investigate the questions that other members -- and donors -- are legitimately asking?

NRA members are currently withholding pledges of $162 million. This does not appear to be effective fund-raising, on behalf of the current leadership.

I filed my class against lawsuit against the NRA on a “pro se” basis, to give the members of the Board time to respond to the above questions and the questions sent to the Board in my letter dated July 26, 2019. I am prepared to move forward, and have counsel enter an appearance by the close of business on Friday, August 9, 2019, if it is necessary to pursue the civil case.

I have previously advised the Board that we are moving forward with our reform effort by means of four different phases. Our current phase -- Phase IV -- consists of Operations Grassroots, Operation Inside Out, and Operation Clean-Up. These

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1 **Operation Grassroots** is a rally aimed at involving the true strength of the NRA -- its rank-and-file members -- to demand transparency and accountability. We are also expecting all the concerned voters (non-members) to show that the issues of the NRA’s leadership and Board will be addressed well ahead of the 2020 presidential elections.

2 **Operation Inside Out** is a national effort to coordinate volunteer activists who are strong supporters of the Second Amendment from each state, with the message that the issues concerning the NRA need to be immediately addressed, and not politicized by any entity prior to the 2020 presidential election.
are defined in the footnotes below. Operations Grassroots and Inside Out have already commenced. Only the first part of Operation Clean-Up\(^3\) can be stopped.

This will be my final letter to you, the honored members of our Board of Directors.

I encourage you -- do not turn your back on the $162 million of monies currently being withheld. Together, we can move the NRA to the next level, and restore the credibility demanded by those present and future donors.

Sincerely,

David Dell’Aquila, representing Grassroots NRA members as well as millions of voters

\(^3\) **Operation Clean-Up** initially is a class action lawsuit against Mr. LaPierre. Subsequent phases will address reforms to the NRA's by-laws, internal governance, accountability, transparency, infrastructure, marketing and branding.